

Annual General Meeting 2011

John Morschel Chairman

Mike Smith



Alison Watkins



Ian Macfarlane



Peter Hay



Peter Marriott



David Meiklejohn



Lee Hsien Yang



Dr Greg Clark



Graham Hodges



Philip Chronican



Shayne Elliott



Alex Thursby



David Hisco

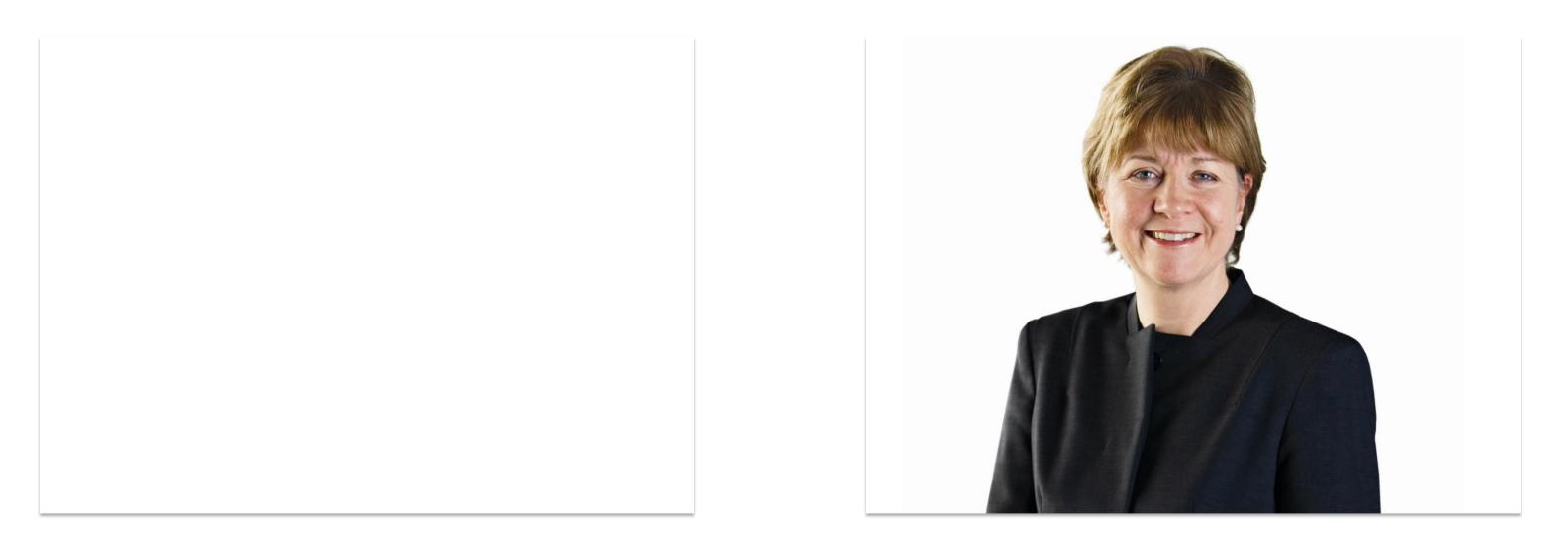


Chris Page



Nigel Williams

Anne Weatherston



Susie Babani



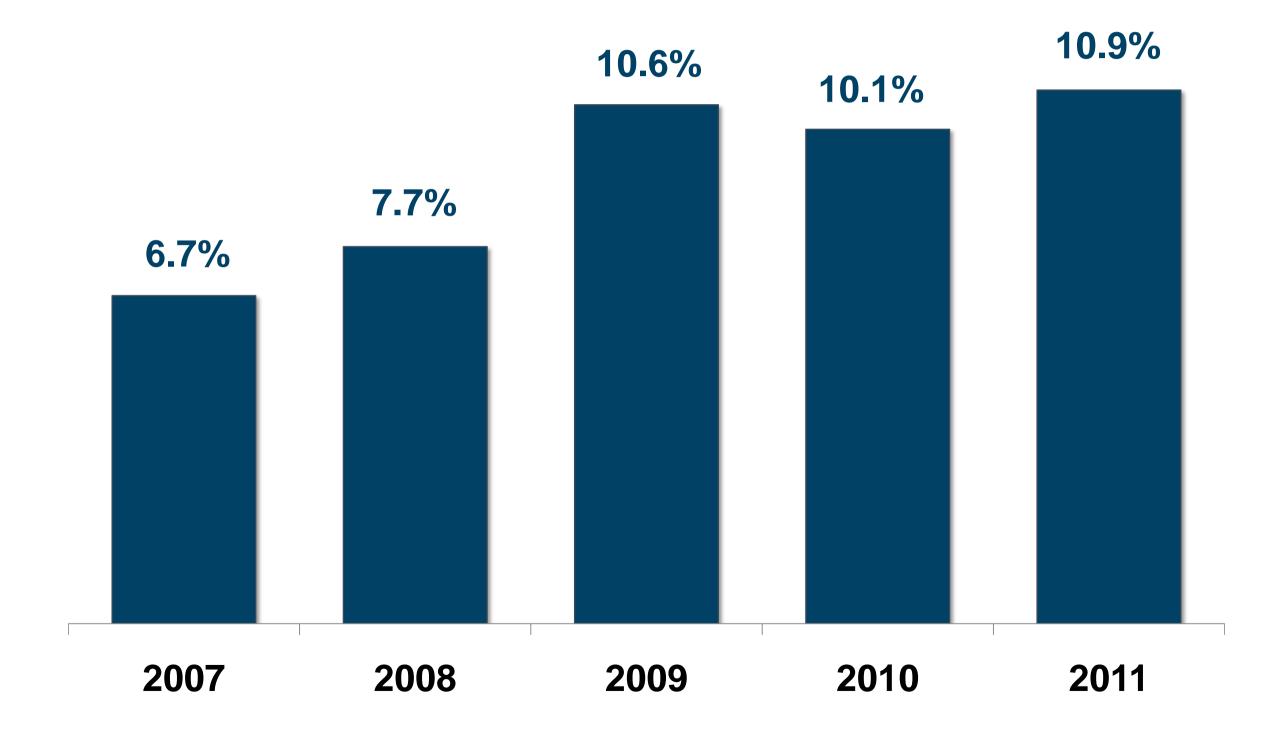
Joyce Phillips





	FY11	FY11 v FY10
Statutory Profit	\$5.4b	19%
Statutory EPS	208.2c	16%
Underlying Profit	\$5.7b	12%
Underlying EPS	218.4c	10%
Dividend	140c	11%

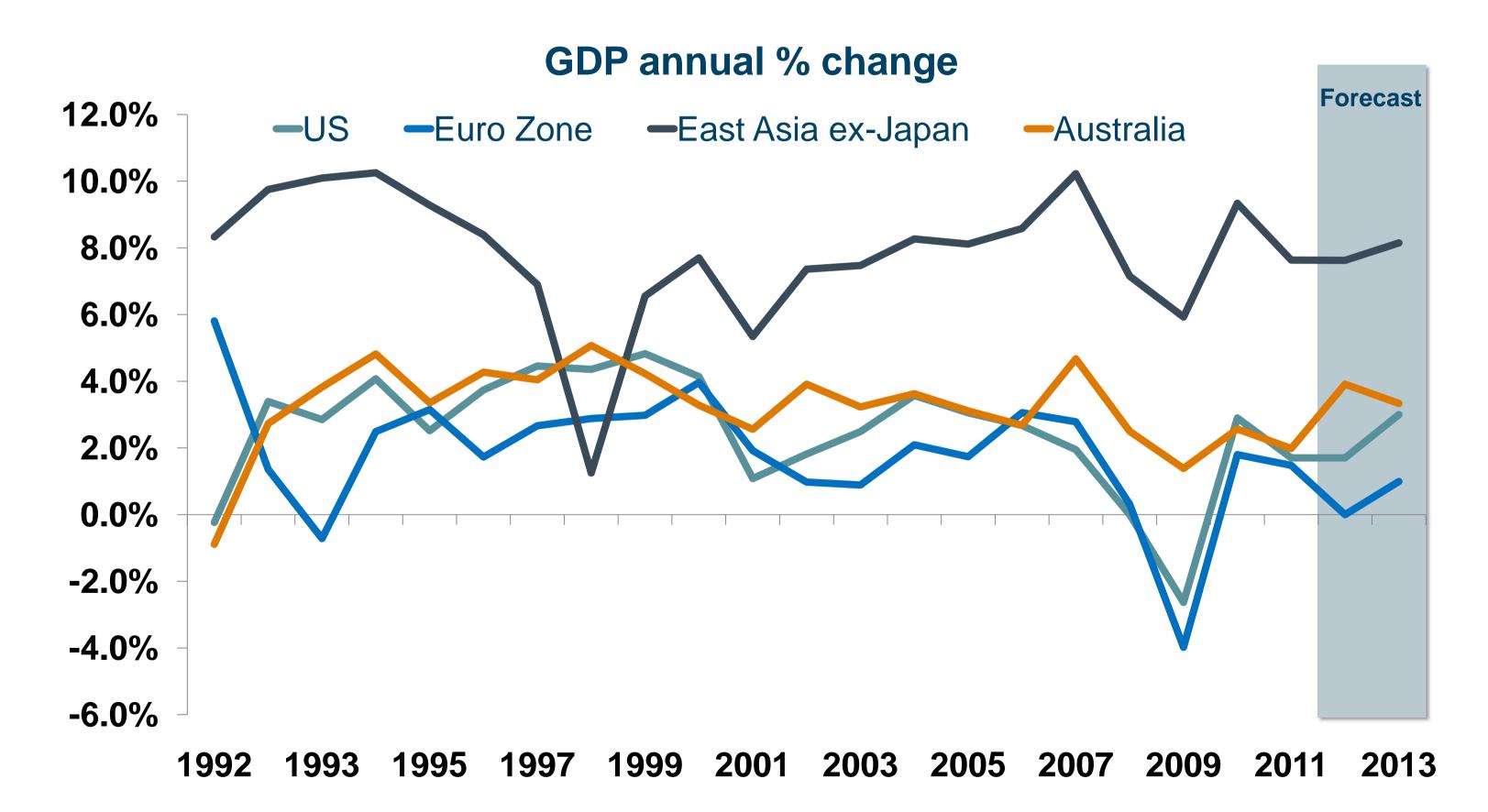




Our Framework

Key Highlights

- ✓ Employee engagement up from 64% to 70% in 2011
- ✓ Recognised as an employer of choice for women in Australia
- ✓ Over 180,000 people have benefited from ANZ's financial literacy programs
- ✓ Over 90,000 hours volunteered by ANZ employees



Source: Datastream, ANZ