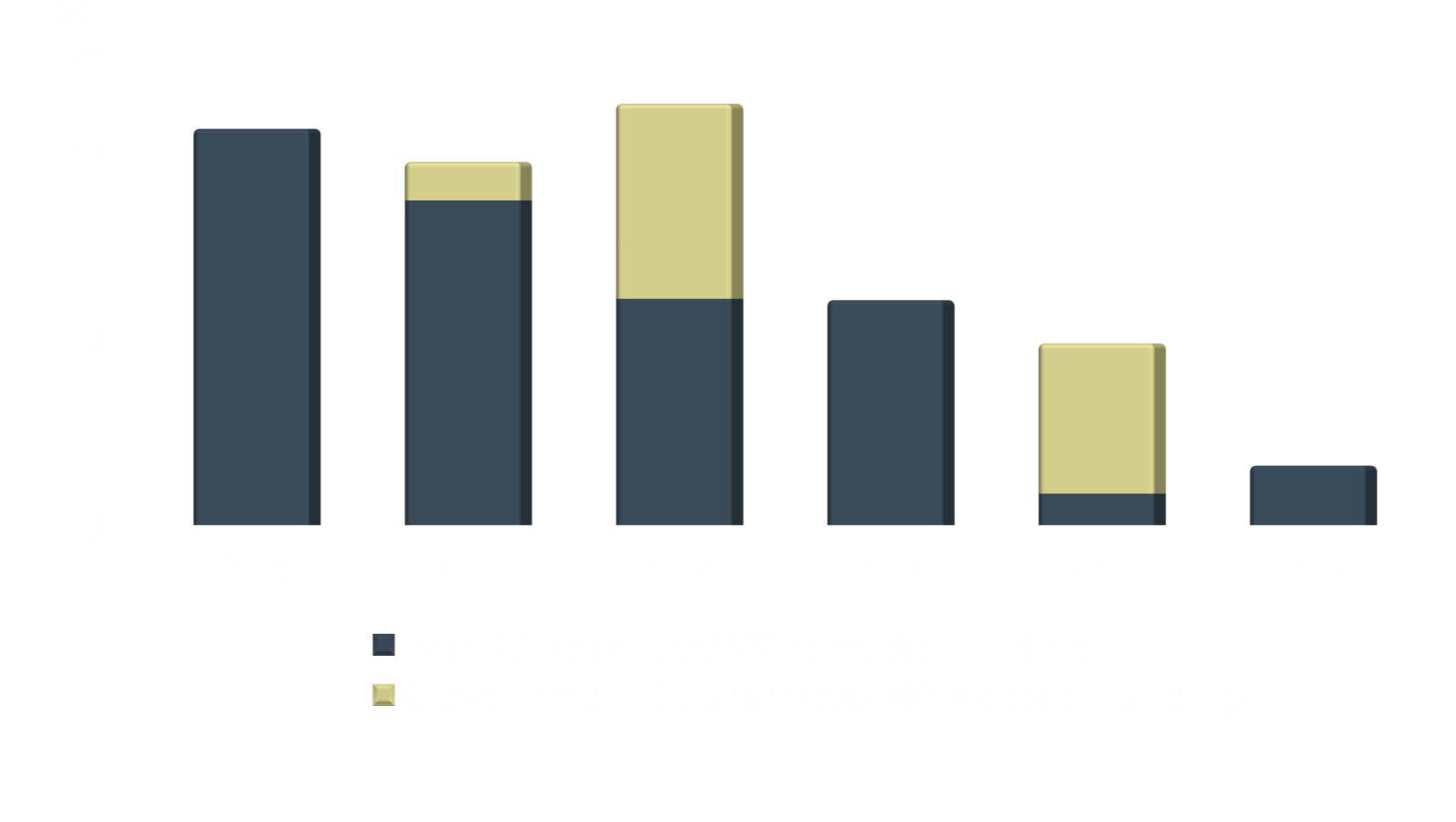
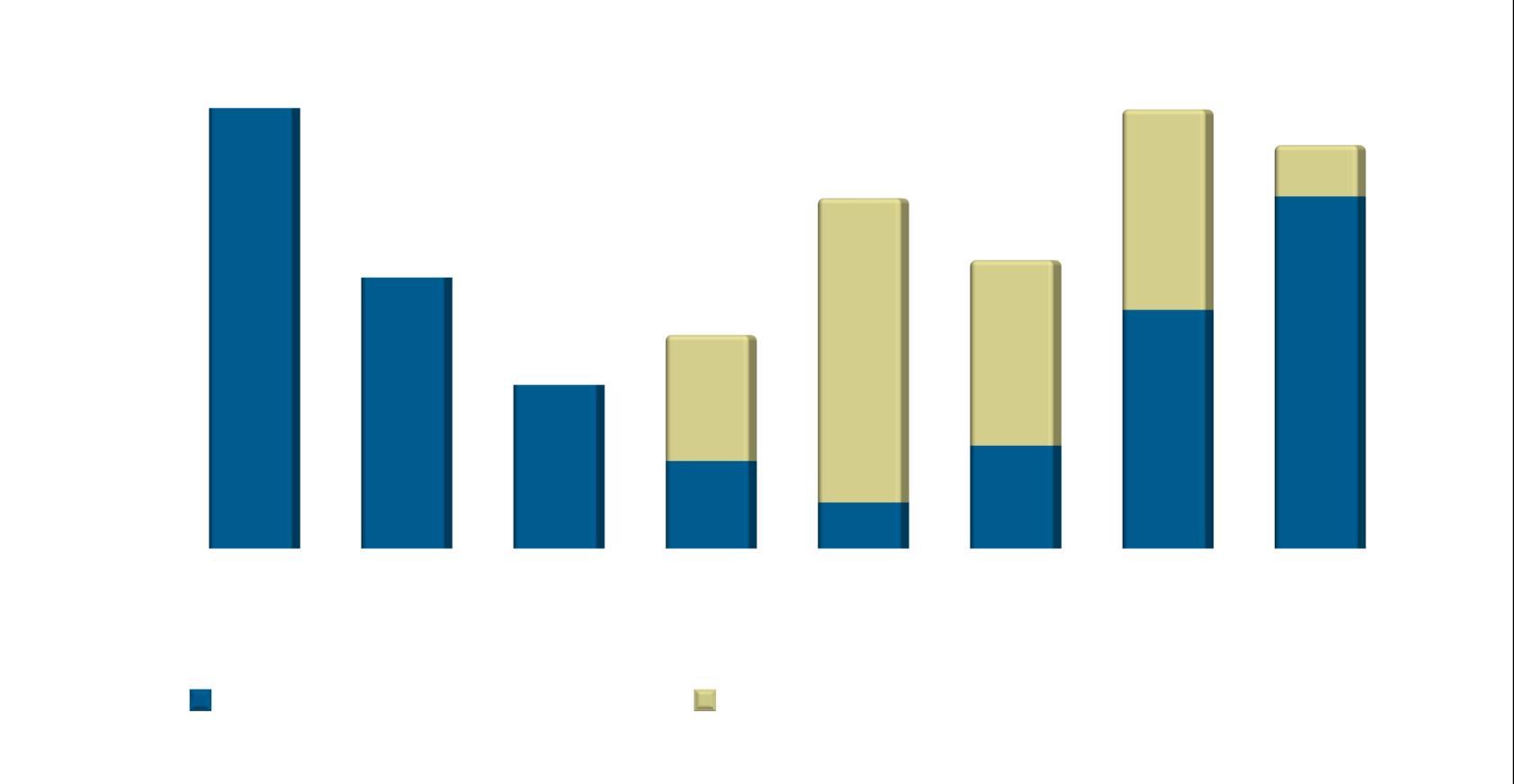


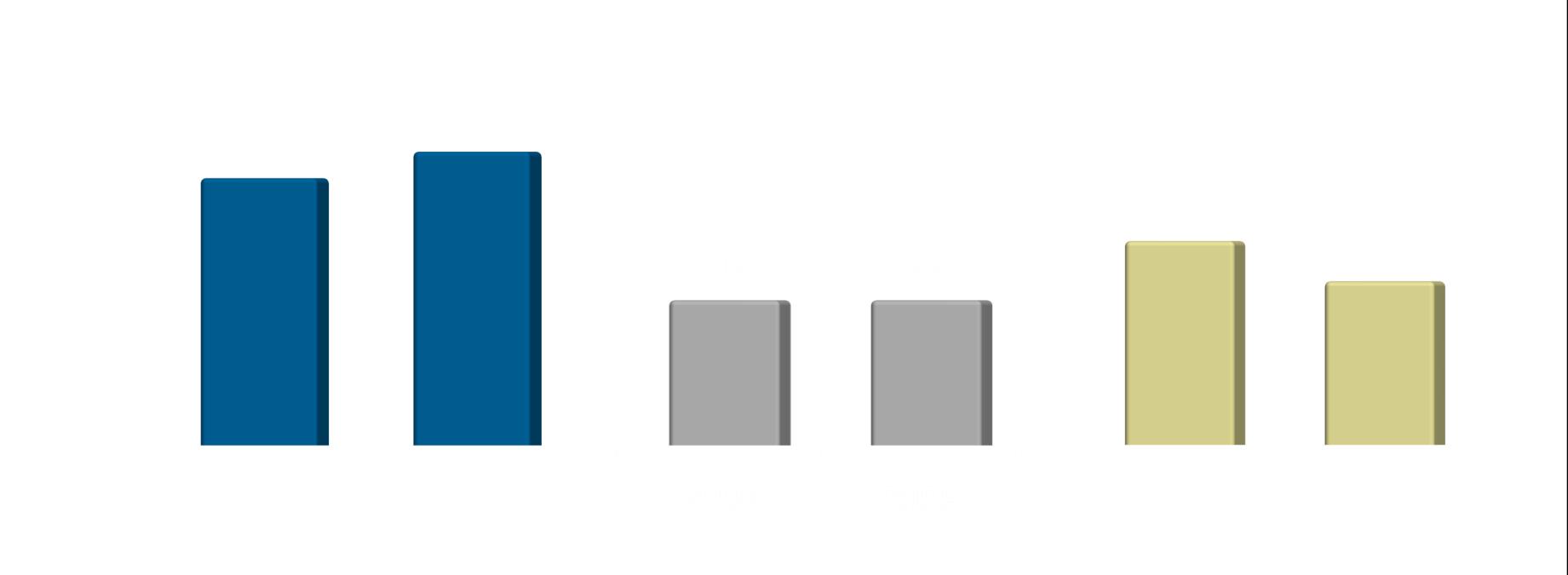
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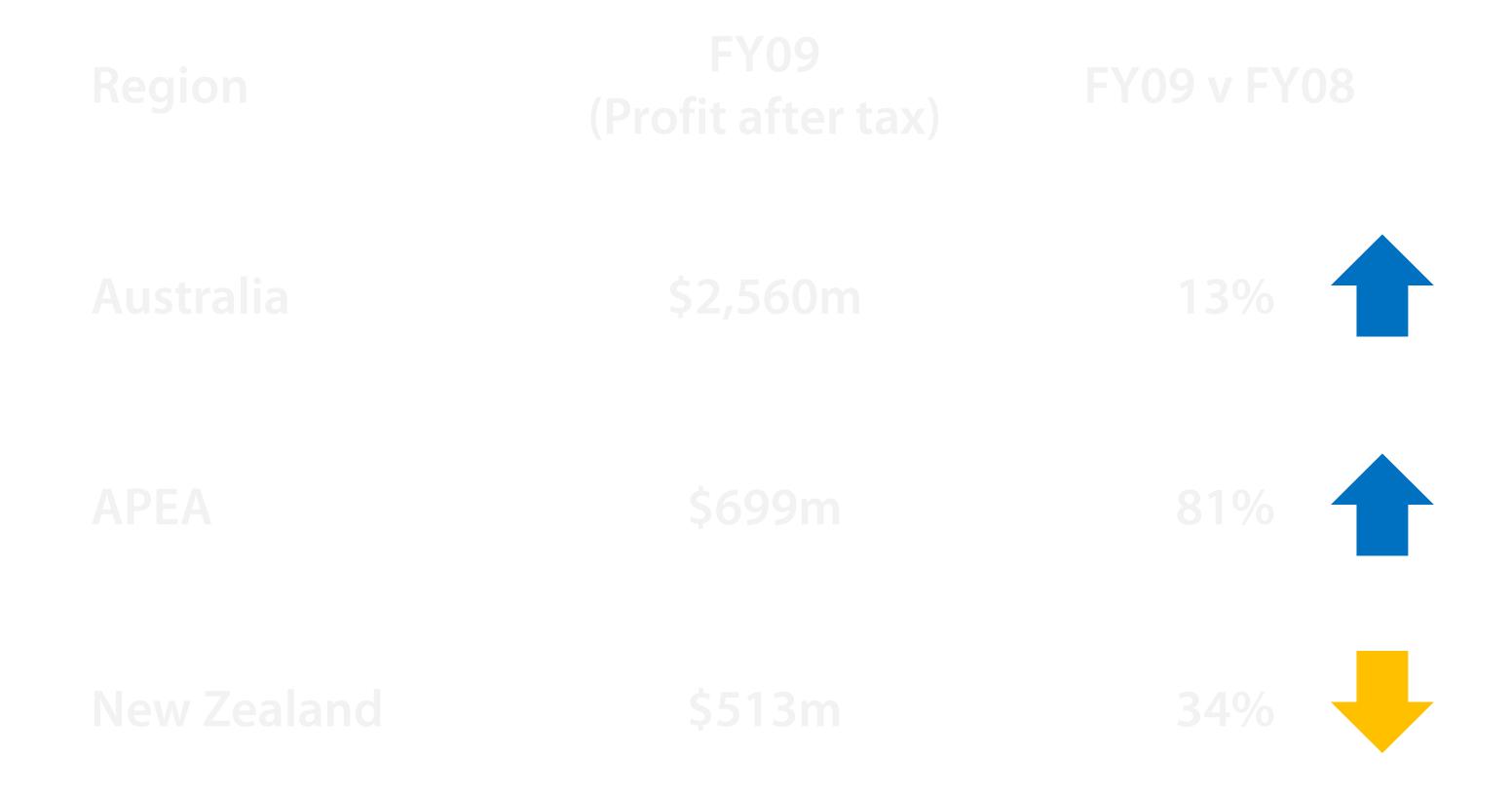


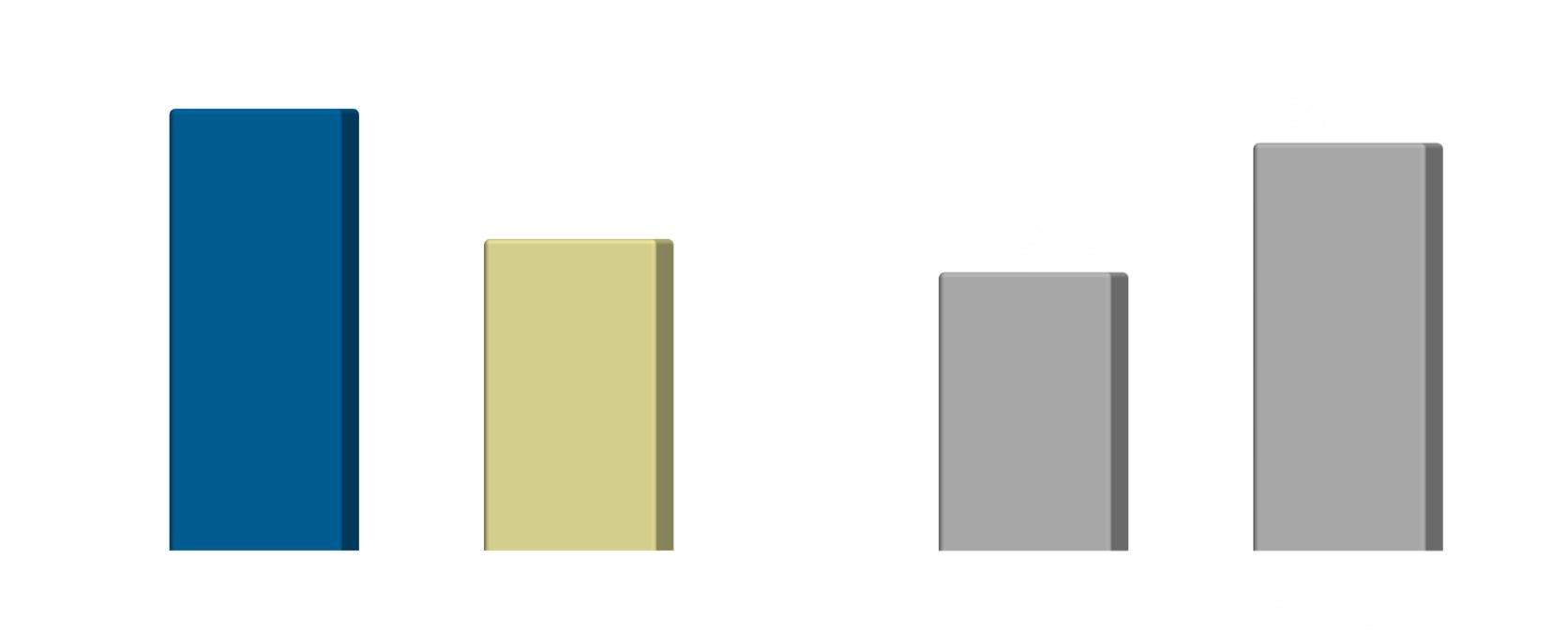


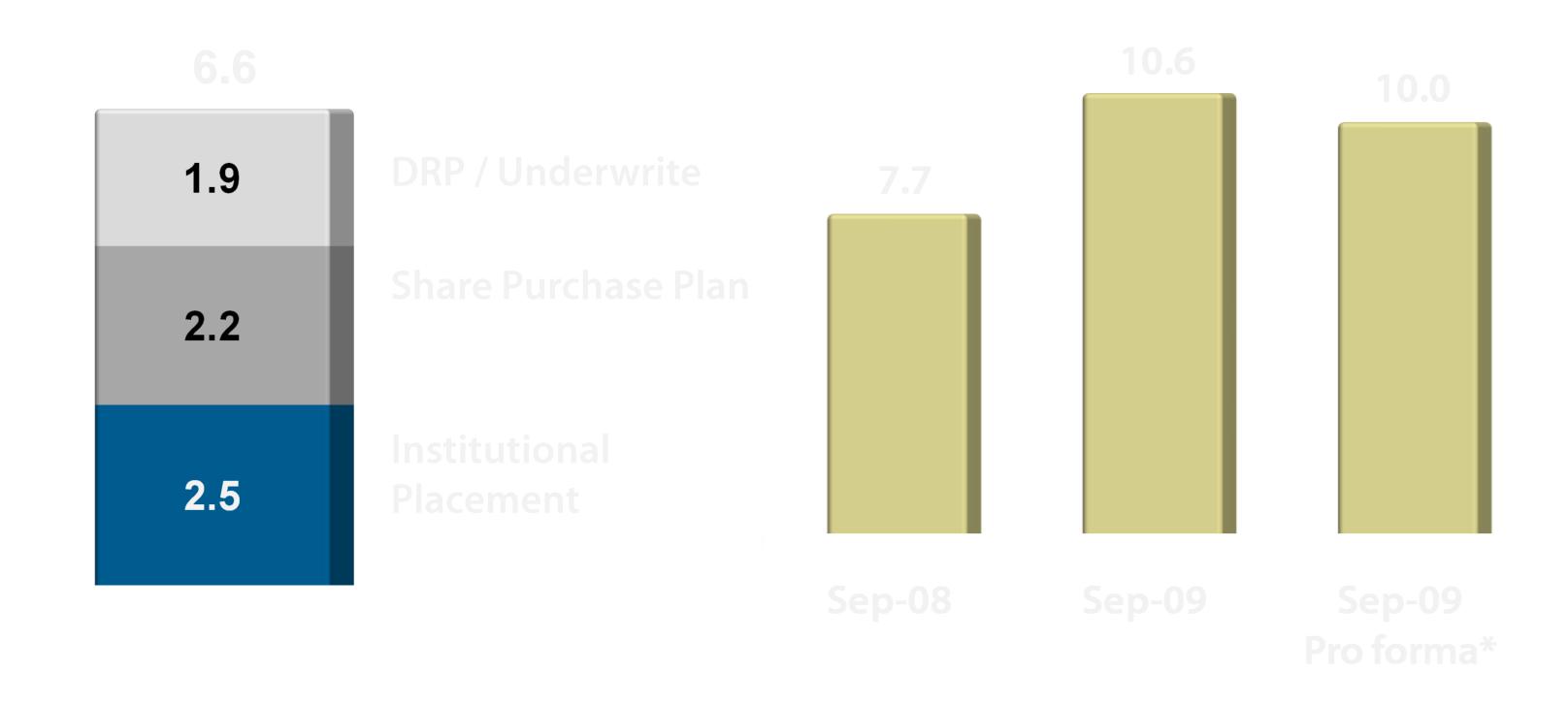


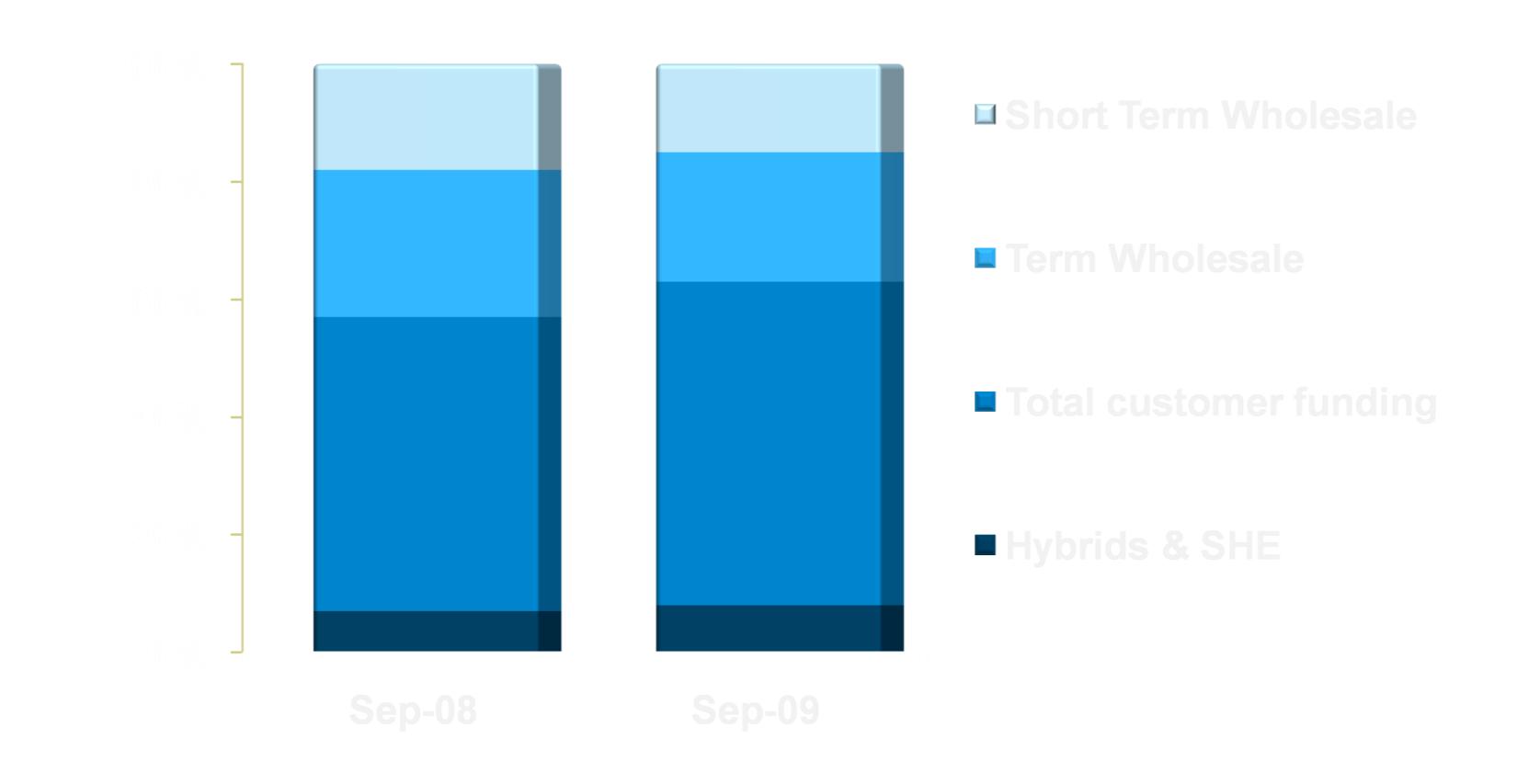
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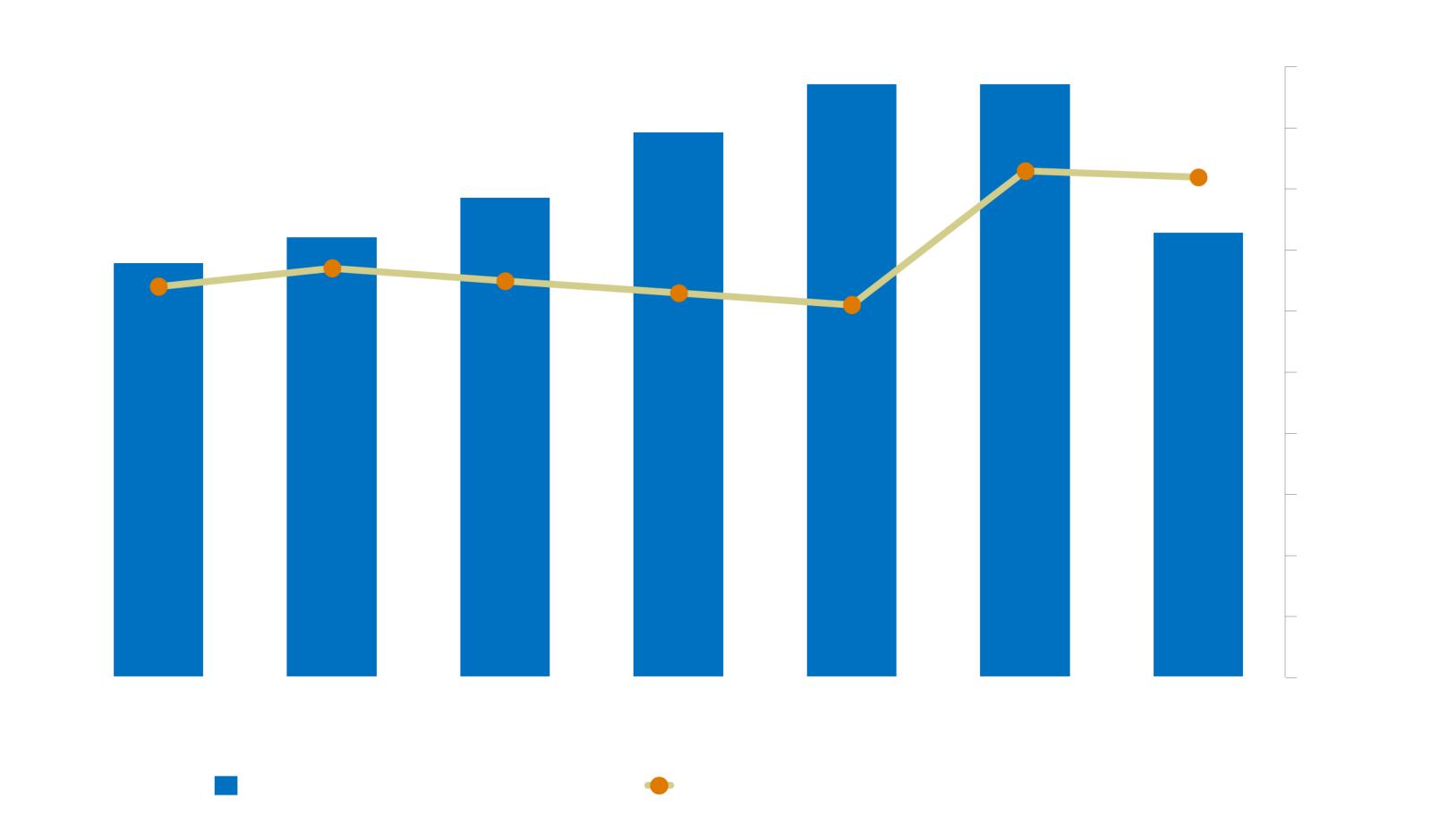












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Silos
One ANZ
Risk as a barrier
Risk as a key to business

Short term performance
Long term performance

Tactical planning
Strategic planning

Short term profit
Longer term strength

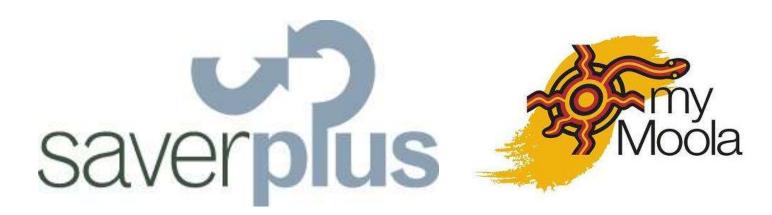
"ANZ supported natural disaster recovery efforts in South East Asia" (2 October, 2009)

"ANZ commits AU\$100,000 to support Pacific tsunami recovery efforts" (30 September, 2009)

"ANZ supports typhoon recovery effort in Taiwan with NTD 2,700,000 donation" (31 August, 2009)

"ANZ provides assistance package for customers affected by northern NSW floods" (2 April, 2009)



























Higher overall Tier 1 Capital levels

Introduction of a gearing ratio

Array of liquidity test requirements

Regional economic growth

Lending volumes

Competition

Doubtful debts

Net Profits











Global markets income

NZ doubtful debts

High Australian dollar

Greater number of shares to service

Recovering economies

Higher lending growth

Improved Interest margins

Lower overall provisions

Strong Management

Strong capital and liquidity positions